

AN LEWIS

EXECUTIVE PROFILE

Creative, resourceful leader with extensive experience in administration, planning, fundraising, program development, project management and supervision in the local government sector. Deep understanding and experience in public policy with an emphasis on development of implementable goals. Commitment to policy development and evaluation that is built to achieve positive results but with strong and thoughtful awareness of the importance of multiple perspectives in the process. 25 years of management and leadership with local government officials, community members and key partners. A committed educator valuing the need to continue to develop future generations of local leaders. Highly regarded as a visionary-creator of local government programs, initiatives, and strategies that are built through a transparent, inclusive and evidence-based process.

CORE COMPETENCIES

- ❖ Strategic Planning and Implementation
- ❖ Organization Vision and Strategy
- ❖ Operations Management
- ❖ Cost Optimization and Budget Control
- ❖ Continuous Process and Performance Improvement
- ❖ Research Design, Data Collection and Analysis
- ❖ Analytics, Development and Implementation
- ❖ Educational Programming and
- ❖ Excellent Interpersonal and Communication Skills
- ❖ Ethical Leadership, Training and Team Building
- ❖ Legislative Process and Policy Development
- ❖ Community Engagement Strategy Development
- ❖ Problem-solving and Decision-Making
- ❖ Leadership, Training and Development
- ❖ Knowledge of Issues facing local governments
- ❖ Intergovernmental Cooperative Team Building

EDUCATION

- *Doctoral Candidate Public Administration and Public Policy, Graduate School of Public and International Affairs, University of Pittsburgh, Pittsburgh PA, (ABD)*
- M.S. Public Management and Policy, H. J. Heinz, III School, Carnegie Mellon University, Pittsburgh, PA, May 1997
- B.A. English Literature, University of Pittsburgh, Pittsburgh, PA, April 1993
- B.S. Psychology, University of Pittsburgh, Pittsburgh, PA, August 1990

PROFESSIONAL EXPERIENCE

Executive Director; Steel Rivers (formerly Steel Valley) Council of Governments, Pittsburgh, PA (6/2008-Present)

- Facilitated the successful multi-year discussion to merge the Steel Valley and Twin Rivers Councils of Governments to create Steel Rivers Council of Governments (SRCOG) a larger more effective and sustainable organization.
- Manage all operations and programs which support the municipalities of the Mon Valley of Allegheny County with a \$1,000,000 budget for 19 municipalities.
- Develop and manage multi-municipal programs and services which economize scale and support member municipalities. Programs are developed and changed based on community need.

- Create opportunities to support ongoing relationships between local elected officials and municipal staff to promote better programs and services.
- Monitor legislation related to local governments and work with local members to develop appropriate strategies to achieve beneficial outcomes.
- Develop and facilitate educational opportunities for local elected officials and municipal staff to support more effective governance.
- Administer federal, state, and other government grants and the related contracts on behalf of member communities. These funds provide financial support to local infrastructure projects.
- Develop grant proposals to foundations and required grant reports.
- Manage information systems, including the geographic information system.
- Manage operations of Human Service Center building – 7 tenant agencies – which provides a sustainable source of income for the SRCOG.
- Staff resource to the Board of Directors and member municipalities.
- Supervise all SRCOG personnel – 8 full-time, 2 part-time.

Executive Director; Tri-COG Land Bank (TCLB), Contracted through SRCOG, Pittsburgh, PA (3/2017-Present)

Formation Phase (2011-2017)

- Worked with local and state partners to support the development and passage of the PA Land Bank Act 153 (68 Pa.C.S.A. §§ 2101 et al 2012).
- Led the multi-year initiative to build the political will and financial resources to establish and sustain TCLB.
- Published several reports including: Financial Impact of Blight (2013), Healthy Housing Market and Asset Analysis for 5 communities (2015), Measuring the Effects of Vacant Land (2015), Tri-COG Business District Analysis for 10 communities (2016). These reports are widely cited and used as models by state and national partners.
- Produced a comprehensive business plan based on data analysis, financial planning and community needs.
- Raised \$1.5 million of foundation support leveraged by ongoing annual financial commitments from members.
- Developed and negotiated the Intergovernmental Cooperation Agreement which was signed by 21 municipalities, 6 school districts and Allegheny County.
- Produced the monthly education series for municipalities and non-profits, “Blight Busters.”

Current Operations (2017-Present)

- Manage all operations of this regional non-profit, founded in 2017, \$750,000 budget, 28 members.
- Develop bylaws and all necessary policy and operations documents at the direction of the Advisory Committees and Board of Directors.
- Monitor legislation related to blight and property redevelopment and support a positive legislative agenda.
- Manage information systems, including the geographic information system.
- Produce grant-reports and maintain ongoing relationships with funders.
- Engage in public speaking activities to promote land banking and the TCLB at local, state and national conferences and events.
- Staff resource to the Board of Directors and Municipal and School District Advisory Committees.
- Supervise contracted staff of 4.

Consultant to Steel Valley Council of Governments

(9/2002-

6/2008)

- Managed Information Systems and acted as GIS Administrator.
- Assist Executive Director with a variety of tasks as assigned including the management of the federal CDBG grant program.
- In February 2008, acted as Interim Executive Director until formally promoted to the position and transitioned to a permanent employee in June 2008.

Systems Engineer-GIS; Allegheny County, Division of Computer Services, Pittsburgh, PA

(10/2000-

6/2002)

- Developed GIS applications to suit County departments' needs.
- Designed and maintained interactive GIS web site using ArcIMS.
- Evaluated and edited geographic data.

Information Specialist, (promoted to) Bureau of Information Administrator, Great Lakes Behavioral Research Institute; assigned to Allegheny County Department of Human Services, Pittsburgh, PA (9/1997-2/2000)

- Administered operations of the Bureau of Information which served 1300 Department employees.
 - Supervised 40 employees.
 - Coordinated computer installation and training during the Department wide computer rollout.
- Managed the planning and implementation of a Department-wide integrated information system.
- Oversaw Y2K compliance initiatives.
- Designed and implemented a web-based Intranet for the out-of-home placement of dependent children.
- Built stand-alone Access Databases and relevant forms and reports for various Department program offices.
- Participated in the planning and implementation of DHS system-wide information system integration.

Development Officer, Community Loan Fund of Southwestern Pennsylvania (now Bridgeway Capital), Pittsburgh, PA

(9/1996 - 7/1997)

- Wrote and implemented Resource Development Plan in accordance with revenue estimates in the budget.
- Conducted annual Neighborhood Assistance Act tax credit fundraising campaign with Board of Directors.
- Collaborated with Executive Director in development of a 6 year capital campaign.
- Developed marketing tools including: newsletters, brochures, email, and website.

TEACHING EXPERIENCE

Adjunct Professor

(1997 - Present)

- Design and Teach graduate and undergraduate courses in Geographic Information Systems, Community Development and Information Technology.
 - University of Pittsburgh, Graduate School of Public and International Affairs (Spring 2003 to Present)
 - Chatham University, Falk School of Sustainability & Environment (Spring 2011 to Present)
 - Carnegie Mellon University, School of Architecture, Remaking Cities Institute
 - Community College of Allegheny County
 - California University of Pennsylvania, Graduate School of Criminal Justice
 - Infolinks Program (a Collaboration between 100 Black Men, the Hill House, Highmark, and Carnegie Mellon University)

CONSULTING EXPERIENCE**Consultant,**

(1/1997-6/2008)

- Provided ongoing geographic information systems and information systems consulting to a variety of organizations that included detailed analysis of data, technical support, and training with the creation of customized education materials.

BOARDS AND COMMITTEES

- Board of Directors, Local Government Academy (2008-Present)
- Executive Committee, Congress for Neighboring Communities, University of Pittsburgh (2009-Present)
- Fiscal Policy and Governance Committee, Institute of Politics (2010-Present)
 - Lead Working Group (2018-Present)
 - Poverty Working Group (2015-2016)
- Plan for a Healthier Allegheny, Allegheny County Health Department (2015-Present)
- Sustainable Pittsburgh (2021-Present)
- Vision Committee, Jefferson Regional Foundation (2017-Present)
- Allegheny Green-Web Committee (2017-Present)
- Pittsburgh Food Policy Council (2018-Present)
- Board of Directors, Steel Valley Authority, (2010-2017)
- ALCOSAN Governance Committee, Institute of Politics (2013-2017)